

**FORACO INTERNATIONAL S.A.**

**Unaudited Condensed Interim Consolidated Financial  
Statements**

**Three-month and six-month periods ended  
June 30, 2021**



**Foraco International S.A.**

**Unaudited condensed interim consolidated financial statements as of June 30, 2021**

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**Foraco International S.A.****Unaudited condensed interim consolidated financial statements as of June 30, 2021****Unaudited condensed interim consolidated balance sheet - Assets**

| <b>in thousands of US\$</b>   | <b>Note</b> | <b>June 30, 2021<br/>Proforma (*)</b> | <b>June 30, 2021</b> | <b>December 31, 2020</b> |
|-------------------------------|-------------|---------------------------------------|----------------------|--------------------------|
| <b>ASSETS</b>                 |             |                                       |                      |                          |
| <b>Non-current assets</b>     |             |                                       |                      |                          |
| Property, plant and equipment | (5)         | 40,063                                | 40,063               | 36,090                   |
| Goodwill                      | (6)         | 70,502                                | 70,502               | 69,482                   |
| Deferred income tax assets    | (16)        | 19,687                                | 28,764               | 29,846                   |
| Other non-current assets      |             | 1,138                                 | 1,138                | 906                      |
|                               |             | <b>131,390</b>                        | <b>140,467</b>       | <b>136,324</b>           |
| <b>Current assets</b>         |             |                                       |                      |                          |
| Inventories, net              | (7)         | 35,415                                | 35,415               | 31,387                   |
| Trade receivables, net        |             | 42,500                                | 42,500               | 29,357                   |
| Other current assets          |             | 10,461                                | 10,461               | 9,737                    |
| Cash and cash equivalents     | (16)        | 19,978                                | 20,084               | 20,960                   |
|                               |             | <b>108,354</b>                        | <b>108,460</b>       | <b>91,441</b>            |
| <b>Total assets</b>           |             | <b>239,741</b>                        | <b>248,927</b>       | <b>227,765</b>           |

(\*) On July 7, 2021, The Company finalized its financial reorganization related to the early redemption of its euro-denominated bonds (see note 16 – post balance sheet events). The pro forma balance sheet and income statement present the historical statements of operations of Foraco International SA for the three months ended June 30, 2021, giving effect to the financial reorganization, as if it had occurred during the period.

**Foraco International S.A.**  
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**Unaudited condensed interim consolidated balance sheet – Equity and Liabilities**

| in thousands of US\$   | Note | June 30,<br>2021<br>Proforma (*) | June 30,<br>2021 | December 31,<br>2020 |
|--|------|----------------------------------|------------------|----------------------|
| <b>EQUITY</b>  |      |                                  |                  |                      |
| <b>Capital and reserves attributable to the Company's equity holders</b> |      |                                  |                  |                      |
| Share capital  | (16) | 2,474                            | 2,281            | 1,772                |
| Share premium, reserves and retained earnings                            | (16) | 60,151                           | 17,465           | 11,154               |
|  |      | <b>62,612</b>                    | <b>19,745</b>    | <b>12,926</b>        |
| Non-controlling interests  |      | 7,113                            | 7,113            | 4,876                |
| <b>Total equity</b>  |      | <b>69,725</b>                    | <b>26,858</b>    | <b>17,802</b>        |
| <b>LIABILITIES</b>   |      |                                  |                  |                      |
| <b>Non-current liabilities</b>   |      |                                  |                  |                      |
|  | (8)  |                                  |                  |                      |
| Borrowings - Non-current portion of long term debt                       | (16) | 99,929                           | 621              | 153,993              |
| Lease obligations - Non current portion                                  | (8)  | 4,236                            | 4,236            | 3,915                |
| Deferred income tax liabilities  | (16) | 2,718                            | 2,829            | 3,570                |
| Provisions for other liabilities and charges                             | (9)  | 599                              | 599              | 517                  |
| <b>Current liabilities</b>   |      |                                  |                  |                      |
| Trade payables   | (16) | 26,466                           | 26,972           | 17,711               |
| Other payables   |      | 28,227                           | 28,227           | 23,086               |
| Current income tax liabilities   |      | 2,797                            | 2,797            | 2,319                |
|  | (8)  |                                  |                  |                      |
| Borrowings - Current portion of long term debt                           | (16) | 1,228                            | 151,971          | 1,837                |
|  | (8)  |                                  |                  |                      |
| Borrowings - Current portion of drawn credit lines                       | (16) | 1,747                            | 1,747            | 1,299                |
| Lease obligations - Current portion                                      | (8)  | 1,913                            | 1,913            | 1,568                |
| Consideration payable related to acquisitions                            | (6)  | -                                |                  |                      |
| Provisions for other liabilities and charges                             | (9)  | 157                              | 157              | 149                  |
| <b>Total liabilities</b>   |      | <b>170,017</b>                   | <b>222,069</b>   | <b>209,964</b>       |
| <b>Total equity and liabilities</b>                                      |      | <b>239,741</b>                   | <b>248,927</b>   | <b>227,765</b>       |
| Net debt including operating lease obligations under IFRS 16             |      | 89,069                           | 140,404          | 141,652              |

*Net debt including operating lease obligations is a non IFRS measure and corresponds to the current and non-current portion of borrowings, net of cash and cash equivalents*

(\*) On July 7, 2021, The Company finalized its financial reorganization related to the early redemption of its euro-denominated bonds (see note 16 – post balance sheet events). The pro forma balance sheet and income statement present the historical statements of operations of Foraco International SA for the three months ended June 30, 2021, giving effect to the financial reorganization, as if it had occurred during the period.

**Foraco International S.A.**  
**Unaudited condensed interim consolidated financial statements as of June 30, 2021**

**Unaudited condensed interim consolidated income statement**

| In thousands of US\$   | Note         | Three-month period ended<br>June 30 |               |               | Six-month period ended<br>June 30, |               |               |
|--|--------------|-------------------------------------|---------------|---------------|------------------------------------|---------------|---------------|
|  |              | 2021<br>proforma                    | 2021          | 2020          | 2021<br>proforma                   | 2021          | 2020          |
| Revenue  | (4)          | 75,668                              | 75,668        | 47,351        | 130,219                            | 130,219       | 97,022        |
| Cost of sales  | (11)         | (59,859)                            | (59,859)      | (36,187)      | (108,369)                          | (108,369)     | (80,594)      |
| <b>Gross profit</b>  |              | <b>15,809</b>                       | <b>15,809</b> | <b>11,164</b> | <b>21,850</b>                      | <b>21,850</b> | <b>16,427</b> |
| Selling, general and administrative expenses   | (11)         | (5,760)                             | (5,760)       | (5,102)       | (10,998)                           | (10,998)      | (10,241)      |
| Other operating income / (expense), net  |              | -                                   | -             | -             | -                                  | -             | -             |
| <b>Operating profit / (loss)</b>   |              | <b>10,049</b>                       | <b>10,049</b> | <b>6,062</b>  | <b>10,852</b>                      | <b>10,852</b> | <b>6,186</b>  |
| Finance costs  | (16)         | (2,990)                             | (2,563)       | (2,065)       | (5,070)                            | (4,643)       | (4,495)       |
| Gain on refinancing  | (16)         | 35,418                              |               |               | 35,418                             |               |               |
| <b>Profit / (loss) before income tax</b>   |              | <b>42,477</b>                       | <b>7,486</b>  | <b>3,997</b>  | <b>41,200</b>                      | <b>6,209</b>  | <b>1,691</b>  |
| Income tax (expense) / profit  | (12)<br>(16) | (10,796)                            | (1,830)       | (720)         | (10,484)                           | (1,518)       | (479)         |
| <b>Profit for the period</b>   |              | <b>31,681</b>                       | <b>5,656</b>  | <b>3,277</b>  | <b>30,716</b>                      | <b>4,691</b>  | <b>1,212</b>  |
| Attributable to:   |              |                                     |               |               |                                    |               |               |
| Equity holders of the Company  |              | 29,830                              | 3,805         | 1,726         | 28,834                             | 2,809         | (316)         |
| Non-controlling interests  |              | 1,851                               | 1,851         | 1,551         | 1,882                              | 1,882         | 1,529         |
| Earnings per share for profit attributable to the equity holders of the Company during the period (expressed in US cents per share): |              |                                     |               |               |                                    |               |               |
| - basic  | (15)         | 30.05                               | 4.27          | 1.88          | 29.05                              | 3.15          | (0.35)        |
| - diluted  | (15)         | 29.93                               | 4.15          | 1.92          | 28.96                              | 3.06          | (0.35)        |

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**Unaudited condensed interim consolidated statement of changes in equity**

| in thousands of US\$                       | Attributable to equity holders of the Company |   |               | Non-controlling interests | Total Equity  |
|--|---|---|---------------|---------------------------|---------------|
|  | Share Capital                                 | Share Premium, reserves and retained earnings | Total         |                           |               |
| <b>Balance at January 1, 2020</b>          | <b>1,772</b>                                  | <b>29,223</b>                                 | <b>30,996</b> | <b>5,682</b>              | <b>36,678</b> |
| Profit / (loss) for the period             | -   | (316)   | (316)         | 1,529                     | 1,213         |
| Currency translation differences           | -   | (21,126)                                      | (21,126)      | (1,024)                   | (22,150)      |
| Employee share-based compensation          | -   | 90  | 90            | -                         | 90            |
| Treasury shares purchased (see Note 10)    | -   | -   | -             | -                         | -             |
| Dividend paid to non controlling interests | -   | -   | -             | (676)                     | (676)         |
| <b>Balance at June 30, 2020</b>            | <b>1,772</b>                                  | <b>7,871</b>                                  | <b>9,644</b>  | <b>5,511</b>              | <b>15,155</b> |
| <b>Balance at January 1, 2021</b>          | <b>1,772</b>                                  | <b>11,154</b>                                 | <b>12,927</b> | <b>4,875</b>              | <b>17,802</b> |
| Profit / (loss) for the period             | -   | 2,809   | 2,809         | 1,882                     | 4,691         |
| Currency translation differences           | -   | 4,134   | 4,134         | 355                       | 4,489         |
| Employee share-based compensation          | -   | 100   | 100           | -                         | 100           |
| Impact in modification of share par value  | 509   | (509)   | -             | -                         | -             |
| Treasury shares purchased (see Note 10)    | -   | (226)   | (226)         | -                         | (226)         |
| Dividend paid to non controlling interests | -   | -   | -             | -                         | -             |
| <b>Balance at June 30, 2021</b>            | <b>2,281</b>                                  | <b>17,465</b>                                 | <b>19,744</b> | <b>7,113</b>              | <b>26,858</b> |
| <b>Proforma adjustments</b>                |   |   |               |                           |               |
| Profit for the period                      | -   | 26,025  | 26,025        | -                         | 26,025        |
| Share capital increase                     | 183   | 16,661  | 16,844        | -                         | 16,844        |
| <b>Proforma balance at June 30, 2021</b>   | <b>2,474</b>                                  | <b>60,151</b>                                 | <b>62,612</b> | <b>7,113</b>              | <b>69,725</b> |

**Unaudited statement of comprehensive income**

| in thousands of US\$                                       | June 30, 2021 | June 30, 2020   |
|--|---------------|-----------------|
| Net profit / (loss) for the period                         | 4,691         | 1,213           |
| Currency translation differences                           | 4,489         | (22,150)        |
| <b>Total comprehensive profit / ( loss) for the period</b> | <b>9,180</b>  | <b>(20,937)</b> |
| <i>Attributable to:</i>                                    |               |                 |
| <i>Equity holders of the Company</i>                       | <i>6,943</i>  | <i>(21,442)</i> |
| <i>Non-controlling interests</i>                           | <i>2,237</i>  | <i>505</i>      |

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**Unaudited condensed interim consolidated cash flow statement**

| in thousands of US\$   | Six-month period ended June 30, |                |
|--|---------------------------------|----------------|
|  | 2021                            | 2020           |
| <b>Profit / (loss) for the period</b>  | <b>4,691</b>                    | <b>1,212</b>   |
| Adjustments for:   |                                 |                |
| - Depreciation, amortization and impairment (see Note 11)                                | 8,867                           | 8,350          |
| - Share of (profit) / loss from associates   |                                 |                |
| - Share-based compensation expenses (see Note 11)  | 100                             | 90             |
| - Non Cash Reorganization program impact   |                                 |                |
| - Income tax expenses / (profit) (see Note 12)   | 1,517                           | 479            |
| - Finance costs, net   | 4,642                           | 4,495          |
| <b>Cash generated from operations before changes in operating assets and liabilities</b> | <b>19,817</b>                   | <b>14,626</b>  |
| Changes in operating assets and liabilities:   |                                 |                |
| - Inventories  | (3,695)                         | 225            |
| - Trade accounts receivable and other receivables  | (13,724)                        | (4,034)        |
| - Trade accounts payable and other payables  | 14,408                          | 1,632          |
| <b>Cash generated from / (used in) operations</b>  | <b>16,806</b>                   | <b>12,449</b>  |
| - Interest paid, net   | (775)                           | (1,451)        |
| - Income tax paid  | (3,126)                         | (928)          |
| <b>Net cash flow from / (used in) operating activities</b>                               | <b>12,905</b>                   | <b>10,070</b>  |
| Purchase of property, plant and equipment (*)  | (10,463)                        | (4,147)        |
| <b>Net cash generated from / (used in) investing activities</b>                          | <b>(10,463)</b>                 | <b>(4,147)</b> |
| Proceeds from issuance of borrowings, net of issuance costs                              | 187                             | 417            |
| Proceeds from issuance of bonds, net of issuance costs                                   | -                               | -              |
| Repayments of borrowings   | (3,049)                         | (889)          |
| Repayments of lease obligations  | (720)                           | (500)          |
| Proceeds from / (repayment of) short term credit facilities                              | 450                             | (3,211)        |
| Acquisition of treasury shares (see Note 10)   | (225)                           | -              |
| Dividends paid to Company's shareholders   |                                 |                |
| Dividends paid to non-controlling interests  | -                               | (676)          |
| <b>Net cash generated from / (used in) financing activities</b>                          | <b>(3,357)</b>                  | <b>(4,859)</b> |
| Exchange differences on cash and cash equivalents  | 36                              | (694)          |
| <b>Net increase / (decrease) in cash and cash equivalents</b>                            | <b>(879)</b>                    | <b>370</b>     |
| Cash and cash equivalents at beginning of the period                                     | 20,960                          | 16,053         |
| <b>Cash and cash equivalents at end of the period</b>                                    | <b>20,084</b>                   | <b>16,423</b>  |
| (*) Excluding acquisition financed through leases  | None                            | None           |

## **Selected notes to the unaudited condensed interim consolidated financial statements**

### **1. Basis of preparation**

These unaudited condensed interim financial statements have been prepared in accordance with IAS 34, Interim Financial Reporting. All material intercompany balances have been eliminated. Because all the disclosures required by IFRS are not included, these interim statements should be read in conjunction with the audited financial statements of Foraco International S.A. and its subsidiaries (“Foraco” or the “Company”) for the year ended December 31, 2020.

Except when otherwise stated, all amounts are presented in thousands of US\$, which is the presentation currency of the Company.

### **2. Selected notes on critical accounting policies and new accounting pronouncements**

#### **2.1. Accounting policies**

The accounting policies have been consistently applied with those of the annual financial statements for the year ended December 31, 2020 except for the following: during the year, the income tax expense is recognized based on Management’s best estimate of the average annual income tax rate expected for the full financial year on a tax jurisdiction by tax jurisdiction basis. In the last quarter of each fiscal year, Management determines the effective income tax rate for the full year based on the anticipated actual tax returns to be filed and the effective contribution of each tax jurisdiction to the consolidated financial statements.

#### **2.2. Seasonal fluctuations**

The worldwide presence of the Company reduces its overall exposure to seasonality and its influence on business activity, the first quarter being the weakest. In West Africa, most of the Company’s operations are suspended between July and October due to the rainy season. In Canada, seasonal slow periods occur during the winter freeze and spring thaw or break-up periods. Depending on the latitude, this can occur anytime from October until late December (freezing) and from mid-April through to mid-June (break-up). Operations at mining sites continue throughout the year. Russia is also affected by the winter period during which certain operations are slowed down. In Asia Pacific and in South America, a seasonal slowdown in activity occurs around year-end during the vacation period. Certain contracts are also affected in Chile in July and August when the winter season peaks.



### **2.3. Covid-19**

Key profitability indicators continue to improve period over period despite the continuing uncertainties linked to the Covid-19 pandemic. The market for commodities is supported by the global economic recovery and the increased demand for energy transition and water management.

### **2.4. Impairment testing**

As at December 31, 2020, the Company performed impairment tests at the level of each geographic region using the carrying value of the Company's long lived assets based on the expected discounted cash flows method. Based on the internal forecasts and projections made, the expected discounted future cash flows exceeded each of the long-lived asset's carrying amount for each geographic region and accordingly no impairment was recognized as at December 31, 2020.

In light of its current financial performance, the Company considers that there is no triggering event which would justify an impairment testing as at June 30, 2021.

### **2.5. Deferred tax valuation allowance**

The Company's policy is to recognize deferred tax assets only when they can be recovered within a reasonable timeframe. As a general rule, the Company recognizes deferred tax assets only when they can be used against taxable profit generally within five years or when available tax opportunities exist. On this basis, the Company has adopted a partial recognition based approach and has recorded certain valuation allowances.

### **2.6. New accounting pronouncements**

The consolidated interim financial statements have been prepared using the same accounting policies and methods of evaluation as in the December 31, 2020 annual financial statements.

#### ***Standards, amendments and interpretations to existing standards that were applicable to the Company during the period***

- IBOR reform Phase 2 amendments - applicable on January 1, 202 – “Interest Rate Benchmark Reform”
- IFRS 16 amendment - applicable on April 1, 2021 – “Rent Concession”.

The application of these amendments has not had any material impact on the consolidated financial statements of the Company.

#### ***Standards, amendments and interpretations to existing standards that are applicable on or after January 1, 2022***

- IAS 1 amendments on classification - applicable on January 1, 2023 – “Classification of liabilities as current or non-current”,
- Amendments to IFRS 17 - applicable on January 1, 2023 – “Insurance contract”,

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- Amendments on disclosure of accounting policies - applicable on January 1, 2023 - Disclosure of accounting policies”,
- IAS 8 amendments on accounting estimates - applicable on January 1, 2023 – “Definition of accounting estimates”,
- IFRS 17 - Applicable on January 1, 2023 – “Insurance contract”,
- IAS 16 amendments regarding proceeds before intended use - applicable on January 1, 2022 – “Plant and equipment - proceeds before intended use”.
- 2018-2020 annual improvements cycle - applicable on January 1, 2022,
- IAS 37 amendments regarding onerous contracts - applicable on January 1, 2022 – “Cost of fulfilling a contract”.
- IFRS 3 amendments updating a reference to the Conceptual Framework -applicable on January 1, 2022 – “Business combination”.

The impact on the consolidated financial statements of the Company of these standards, amendments and improvements are currently being evaluated.

### 3. Financial risk management

The Company is exposed to a variety of financial risks through its activity, including: liquidity risk, currency risk, cash transfer restriction, interest rate / re-investment risk, financial counterparty risk and credit risk.

A significant portion of the cash flows of the Company are denominated in Canadian Dollars, Euros, Australian Dollars, Brazilian Real, Chilean Pesos, Russian Rubbles and US Dollars. The financial performance and position as reported in US\$ are dependent on the fluctuations of the US\$ against the other mentioned currencies of the Group.

As part of the refinancing, the Company reduced its exposure to Euros. As described in note 16, the new financing amounting to US\$ 100 million raised on July 7, 2021 is US\$ denominated.

### 4. Segment information

The business segment information for the three-month periods ended June 30, 2021 and June 30, 2020 is as follows:

| Three-month period ended                 | Mining   |        | Water    |       | Group        |              |
|--|----------|--------|----------|-------|--------------|--------------|
|  | June 30, |        | June 30, |       | June 30,     |              |
|  | 2021     | 2020   | 2021     | 2020  | 2021         | 2020         |
| Revenue                                  | 64,737   | 40,129 | 10,931   | 7,222 | 75,668       | 47,351       |
| Gross profit / (loss)                    | 12,870   | 8,650  | 2,939    | 2,514 | 15,809       | 11,164       |
| Operating profit / (loss)                | 7,942    | 4,326  | 2,107    | 1,736 | 10,049       | 6,062        |
| Finance costs                            | n/a      | n/a    | n/a      | n/a   | (2,563)      | (2,065)      |
| <b>Profit / (Loss) before income tax</b> | n/a      | n/a    | n/a      | n/a   | <b>7,486</b> | <b>3,997</b> |
| Income tax profit / (expense)            | n/a      | n/a    | n/a      | n/a   | (1,830)      | (720)        |
| <b>Profit / (loss) for the period</b>    | n/a      | n/a    | n/a      | n/a   | <b>5,656</b> | <b>3,277</b> |

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The business segment information for the six-month periods ended June 30, 2021 and June 30, 2020 is as follows:

| Six-month period ended                   | Mining   |        | Water    |        | Group        |              |
|--|----------|--------|----------|--------|--------------|--------------|
|  | June 30, |        | June 30, |        | June 30,     |              |
|  | 2021     | 2020   | 2021     | 2020   | 2021         | 2020         |
| Revenue                                  | 109,939  | 80,509 | 20,380   | 16,513 | 130,319      | 97,022       |
| Gross profit / (loss)                    | 17,622   | 12,169 | 4,228    | 4,258  | 21,850       | 16,427       |
| Operating profit / (loss)                | 8,363    | 3,667  | 2,489    | 2,519  | 10,852       | 6,186        |
| Finance costs                            | n/a      | n/a    | n/a      | n/a    | (4,643)      | (4,495)      |
| <b>Profit / (loss) before income tax</b> | n/a      | n/a    | n/a      | n/a    | <b>6,209</b> | <b>1,691</b> |
| Income tax profit / (expense)            | n/a      | n/a    | n/a      | n/a    | (1,518)      | (479)        |
| <b>Profit / (loss) for the period</b>    | n/a      | n/a    | n/a      | n/a    | <b>4,691</b> | <b>1,212</b> |

The following is a summary of sales to external customers by geographic area for the three-month periods ended June 30, 2021 and June 30, 2020:

| Three-month period ended       | June 30, 2021 | June 30, 2020 |
|--------------------------------|---------------|---------------|
| Europe, Middle East and Africa | 24,474        | 17,758        |
| North America                  | 25,723        | 11,570        |
| South America                  | 12,819        | 6,718         |
| Asia Pacific                   | 12,652        | 11,305        |
| <b>Net sales</b>               | <b>75,668</b> | <b>47,351</b> |

The following is a summary of sales to external customers by geographic area for the six-month periods ended June 30, 2021 and June 30, 2020:

| Six-month period ended         | June 30, 2021  | June 30, 2020 |
|--------------------------------|----------------|---------------|
| Europe, Middle East and Africa | 43,302         | 32,863        |
| North America                  | 44,358         | 29,846        |
| South America                  | 22,399         | 15,804        |
| Asia Pacific                   | 20,160         | 18,509        |
| <b>Net sales</b>               | <b>130,219</b> | <b>97,022</b> |

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## 5. Property, plant and equipment

Property, plant and equipment (PP&E) consists of the following:

|                                     | Land &<br>Buildings | Drilling<br>equipment<br>& tools | Automotive<br>equipment | Office<br>furniture<br>& other<br>equipment | Rights of<br>use | Total         |
|-------------------------------------|---------------------|----------------------------------|-------------------------|---|------------------|---------------|
| <b>Year ended December 31, 2020</b> |                     |                                  |                         |   |                  |               |
| Opening net book amount             | 1,640               | 27,162                           | 1,814                   | 405   | 4,176            | 35,197        |
| Additions                           | 193                 | 11,343                           | 1,915                   | 153   | 1,955            | 15,559        |
| Exchange differences                | 88                  | 1,547                            | 96                      | (41)  | 467              | 2,157         |
| Disposals or retirements            | -                   | (303)                            | (38)                    | -   | -                | (341)         |
| Depreciation expense                | (118)               | (14,323)                         | (685)                   | (169)                                       | (1,187)          | (16,482)      |
| <b>Closing net book value</b>       | <b>1,803</b>        | <b>25,426</b>                    | <b>3,102</b>            | <b>348</b>                                  | <b>5,411</b>     | <b>36,090</b> |
| <b>Period ended June 30, 2021</b>   |                     |                                  |                         |   |                  |               |
| Opening net book amount             | 1,803               | 25,426                           | 3,102                   | 348   | 5,411            | 36,090        |
| Additions                           | 88                  | 9,968                            | 701                     | 107   | 1,411            | 12,275        |
| Exchange differences                | (3)                 | 435                              | 43                      | 10  | 93               | 578           |
| Disposals or retirements            | -                   | (31)                             | -                       | -   | -                | (31)          |
| Depreciation expense                | (52)                | (7,445)                          | (447)                   | (70)  | (835)            | (8,849)       |
| <b>Closing net book value</b>       | <b>1,836</b>        | <b>28,353</b>                    | <b>3,399</b>            | <b>395</b>                                  | <b>6,080</b>     | <b>40,063</b> |

The PP&E depreciation expense and the intangible asset amortization expense have been charged to the income statement as follows:

| <b>Period ended</b>                          | <b>June 30, 2021</b> | <b>December 31, 2020</b> |
|--|----------------------|--------------------------|
| Cost of sales                                | 8,217                | 15,650                   |
| Selling, general and administrative expenses | 650                  | 1,023                    |
| <b>Total depreciation and amortization</b>   | <b>8,867</b>         | <b>16,673</b>            |

## 6. Goodwill

Goodwill can be analyzed as follows:

|  | <b>June 30, 2021</b> | <b>December 31, 2020</b> |
|--|----------------------|--------------------------|
| <b>Goodwill at beginning of period</b> | <b>69,482</b>        | <b>75,936</b>            |
| Exchange differences                   | 1,020                | (6,454)                  |
| <b>Goodwill at end of period</b>       | <b>70,502</b>        | <b>69,482</b>            |

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Goodwill is denominated in the functional currency of its primary economic environment and is allocated to the following geographic regions: South America (US\$ 47.8 million), North America (US\$ 9.2 million), Asia Pacific (US\$ 7.7 million) and Europe, Middle East and Africa (US\$ 5.8 million).

## 7. Inventories

Inventories break down as follows:

|                                    | June 30, 2021 | December 31, 2020 |
|------------------------------------|---------------|-------------------|
| Spare parts and consumables, gross | 35,415        | 31,387            |
| Less inventory allowance           | -             | -                 |
| <b>Inventories, net</b>            | <b>35,415</b> | <b>31,387</b>     |

The Company continually assesses spare parts and consumables and writes off obsolete inventories as soon as they are identified.

## 8. Financial debt and lease obligations

On July 7, 2021, the Company finalized its financial reorganization related to the early redemption of its euro-denominated bonds amounting to US\$145,871 thousand as at June 30, 2021 maturing in May 2022. The Company raised US\$ 100 million of new bonds for the purpose of financing the transaction. The refinancing resulted in a reduction of the financial debt and the extension of the maturity through the end of 2025.

As at June 30, 2021, the maturity of financial debt can be analyzed as presented in the table below:

|                       | June 30, 2021<br>Proforma | June 30, 2021  |
|-----------------------|---------------------------|----------------|
| Credit lines          | 1,747                     | 1,747          |
| Long-term debt        |                           |                |
| Within one year       | 1,228                     | 151,971        |
| Between 1 and 2 years | 5,424                     | 404            |
| Between 2 and 3 years | 10,223                    | 205            |
| Between 3 and 4 years | 10,032                    | 12             |
| Between 4 and 5 years | 74,250                    | -              |
| <b>Total</b>          | <b>102,904</b>            | <b>154,339</b> |

The borrowing presented above in the proforma column is mainly denominated in US\$.

As part of the implementation of IFRS 16, the Company recognized lease obligations amounting to US\$ 6,149 thousand as at June 30, 2021.

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## 9. Provisions

Provisions comprise the following elements:

|  | Pension and<br>retirement<br>indemnities | Provision<br>for tax<br>uncertainty | Claims     | Total      |
|--|--|-------------------------------------|------------|------------|
| <b>As at January 1, 2021</b>             | <b>518</b>                               | -                                   | <b>148</b> | <b>666</b> |
| Charged to consolidated income statement |  |                                     |            |            |
| - Addition to provisions                 | 77                                       | -                                   | -          | 77         |
| - Used amounts reversed                  | -  | -                                   | -          | -          |
| - Unused amounts reversed                | -  | -                                   | -          | -          |
| - Exchange differences                   | 1  | -                                   | 8          | 9          |
| <b>As at June 30, 2021</b>               | <b>596</b>                               | -                                   | <b>156</b> | <b>752</b> |

A certain number of claims have been filed by former employees of the Brazilian subsidiary. These claims may result in a cash outflow for the Company. Given the uncertainty surrounding such claims, an amount payable of US\$ 156 thousand has been provided for as at June 30, 2021.

The Company operates in various countries and may be subject to tax audits and other employee related risks. The Company is currently facing such risks in certain countries but there is no existing or contingent liability at the balance sheet date. The Company regularly reassesses its exposure and accounts for provisions accordingly.

## 10. Share capital and change in equity

### Number of shares outstanding

As at June 30, 2021, the total common shares of the Company are distributed as follows:

|   | Proforma          | Number of shares  |
|---|-------------------|-------------------|
| Common shares held directly or indirectly by principal shareholders   | 34,155,191        | 34,155,191        |
| Common shares held directly or indirectly by individuals in their capacity as members of the Board of Directors | 1,164,754         | 1,164,754         |
| Common shares held by the Company   | 725,657           | 725,657           |
| Common shares held by the public (*)  | 63,306,196        | 53,906,196        |
| <b>Total shares issued and outstanding</b>  | <b>99,251,798</b> | <b>89,951,798</b> |
| Common shares held by the Company   | (725,657)         | (725,657)         |
| <b>Total common shares issued and outstanding</b>   | <b>98,526,141</b> | <b>89,226,141</b> |

(\*) The early redemption of the bonds as described in note 16 has been completed by the issuance of 9,300,000 ordinary shares of the Company.

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### Treasury shares

The Company filed a notice on June 17, 2020, in respect of a Normal Course Issuer Bid (“NCIB”) with the Toronto Stock Exchange (“TSX”). The Company was entitled to purchase up to 1,000,000 additional common shares. The NCIB was partially completed in 2021, 683,888 shares were purchased at an average purchase price of Can\$ 0.60.

As at June 30, 2021, the Company owns 725,657 of its own shares (298,209 as at December 31, 2020).

The common shares held by the Company can be used for potential future free share plans, bonus schemes and for other general purposes.

### 11. Expenses by nature

Operating expenses / (income), net by nature are as follows:

|   | Three-month period<br>ended June 30, |                 | Six-month period ended<br>June 30, |                 |
|---|--------------------------------------|-----------------|------------------------------------|-----------------|
|   | 2021                                 | 2020            | 2021                               | 2020            |
| Depreciation and amortization                           | (4,606)                              | (4,054)         | (8,867)                            | (8,350)         |
| Accruals increases / (reversals)                        | (14)                                 | (2)             | (77)                               | (110)           |
| Raw materials, consumables used and<br>external charges | (32,689)                             | (23,159)        | (59,584)                           | (49,808)        |
| Employee benefit expense                                | (27,743)                             | (17,741)        | (49,923)                           | (35,789)        |
| Taxes other than on income                              | (388)                                | (187)           | (772)                              | (722)           |
| Other operating (expenses) / profit, net                | (179)                                | (72)            | (145)                              | 18              |
| <b>Total operating expenses</b>                         | <b>(65,619)</b>                      | <b>(45,215)</b> | <b>(119,368)</b>                   | <b>(94,761)</b> |

Share-based compensation expenses recognized within Employee benefit expense for the period ended June 30, 2021 amount to US\$ 100 thousand (US\$ 90 thousand in 2020).

### 12. Income tax expense

During the three-month period ended June 30, 2021, the Company recognized an income tax expense amounting to US\$ 1,830 thousand. The income tax is recognized based on Management’s best estimate of the average annual income tax rate expected for the full financial year on a tax jurisdiction by tax jurisdiction basis.

The proforma income tax expense is detailed in note 16.

### **13. Commitments and contingencies**

Guarantees given are as follows:

|                            | <b>June 30, 2021</b> | <b>December 31, 2020</b> |
|----------------------------|----------------------|--------------------------|
| Bid bonds                  | 126                  | 243                      |
| Advance payment guarantees | 3,507                | 5,337                    |
| Performance guarantees     | 2,334                | 2,052                    |
| Retention guarantees       | 143                  | 299                      |
| Financial guarantees       | 165                  | 170                      |
| <b>Total</b>               | <b>6,275</b>         | <b>8,101</b>             |

On June 25, 2021, the Company finalized the negotiation of a corporate contract guarantee line confirmed until December 2022 amounting to €6.5 million (US\$ 7.7 million) of which €3.9 million (US\$ 4.6 million) was used as at June 30, 2021.

As part of the refinancing described in note 16, the Company granted a security package in favor of its new lender mainly consisting in a pledge on 100% of the shares held by Foraco International in certain of its subsidiaries and over certain materials and equipment, in Canada, Brazil and Australia.

### **14. Related-party transactions**

The Company accounted for certain related party transactions including lease of facility and equipment amounting to US\$ 615 thousand for the period ended June 30, 2021 (US\$ 413 thousand for the period ended June 30, 2020).

Compensation to key management for the period ended June 30, 2021 amounted to US\$ 900 thousand (US\$ 893 thousand for the period ended June 30, 2020).

### **15. Earnings per share calculation**

For the three-month period ended June 30, 2021, the weighted basic average number of shares was 89,211,765 (89,868,851 in 2020) and the weighted diluted average number of shares was 91,676,064 (91,917,469 in 2020).

For the six-month period ended June 30, 2021, the weighted basic average number of shares was 89,310,801 (89,868,940 in 2020) and the weighted diluted average number of shares was 91,775,100 (91,917,559 in 2020).

#### *Diluted earnings per share*

The dilutive earning per share calculation includes the impact of the Company's free share plan as if the related new shares were issued. Dilutive instruments cannot have an anti-dilutive effect in case of a net loss attributable to the equity holders of the Company. Therefore, the basic and diluted earnings per share are the same for loss making periods.



## **16. Post balance sheet events**

On July 7, 2021, the Company finalized its financial reorganization, which was announced on May 19, 2021 related to the early redemption of its euro-denominated bonds amounting to US\$145,871 thousand as at June 30, 2021, raised in 2017 and maturing in May 2022. The early redemption of these bonds has been completed by way of a repayment of US\$ 90,997 thousand in cash and the issuance of 9,300,000 ordinary shares of the Company. The Company raised US\$ 100 million of new bonds for the purpose of financing the transaction.

The proforma balance sheet and income statement presented in this unaudited financial statement reflect the effects of this financial reorganisation on the unaudited consolidated historical balance sheet of the Company as at June 30, 2021. The proforma balance sheet and income statement present the historical statements of operations of Foraco International SA for the three months ended June 30, 2021, giving effect to the financial reorganization, as if it had occurred on April 1, 2021.

The proforma information is not necessarily indicative of what the financial position or results of operations would have been had the financial reorganization been completed at the dates indicated. In addition, the unaudited proforma combined financial statements do not purport to project the future financial position or operating results of the Company.

### ***Proforma adjustments***

The proforma adjustments included in the unaudited proforma consolidated financial statements can be analysed as follows:

#### *Adjustment on the borrowings*

As a result of the debt refinancing, the current and non-current portion of long-term debt is reduced from US\$ 152,592 thousand to US\$ 101,157 thousand, a decrease of US\$ 51,435 thousand. The adjustment on the borrowings can be analysed as follows:

|                                   |                 |
|-----------------------------------|-----------------|
| Derecognition of the former bonds | (145,871)       |
| New bonds issuance                | 97,000          |
| Other early debt repayment        | (2,564)         |
| <b>Adjustment to borrowings</b>   | <b>(51,435)</b> |

Under IFRS, a financial liability should be removed from the balance sheet when it is extinguished, that is, when the obligation is either discharged, cancelled or expires. Where there is a refinancing and the former and the new debt instruments have substantially different terms, the reimbursement of the former loan is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

Given the characteristics of the former and the new financing, Management has assessed that the completion of the financial reorganization will result in the derecognition of former bonds recorded in the balance sheet for an amount of US\$ 145,871 thousand as at June 30, 2021 and the recognition of a new debt for the original face value of the new financing of US\$ 97,000,000 net of an Original Issue Discount (OID) of US\$ 3,000 thousand.

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In addition, an existing agreement signed with a French bank includes an early redemption clause in the case the Company completes a refinancing. The transaction therefore leads to the anticipated reimbursement of a loan amounting to US\$ 2,564 thousand.

*Adjustment on cash and cash equivalent*

The debt refinancing results in a reduction of cash of US\$ 106 thousand which can be analysed as follows:

|  |              |
|--|--------------|
| Payments to the former bond holders            | (90,997)     |
| Proceeds from the new bonds net of OID         | 97,000       |
| Transaction fees                               | (3,545)      |
| Other early debt repayment                     | (2,564)      |
| <b>Adjustment to cash and cash equivalents</b> | <b>(106)</b> |

The payment to the former bond holders was US\$ 90,997 thousands. The cash proceeds from the new financing amounts to US\$ 97,000 thousand net of the OID of US\$ 3,000 thousand. The early redemption of a loan due to a French bank amounted to US\$ 2,564 thousand.

*Adjustment on equity*

The debt refinancing results in an adjustment of US\$ 42,869 thousand on equity which can be analysed as follows:

|                             |               |
|-----------------------------|---------------|
| Share capital               | 183           |
| Share premium               | 16,661        |
| Net income                  | 26,025        |
| <b>Adjustment to equity</b> | <b>42,869</b> |

As part of the transaction 9,300,000 shares have been issued to the benefit of the former bond holders. The transaction has been accounted for using the fair value approach. For the purpose of the proforma financial information, the fair value per share has been determined using a commonly accepted valuation methodology taking into account the adjusted net debt as it will appear post refinancing.

The fair value attributed to the 9,300,000 shares amounting to US\$ 16,938 thousand is allocated to par value for US\$ 183 thousand and to share premium for US\$ 16,755 thousand. Net of the transaction costs amounting to US\$ 94 thousand, the adjustment on share premium is US\$ 16,661 thousand.

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*Profit on the transaction*

The difference between the fair value of the contribution paid to the former bond holders including the new shares issuance and the cash paid and the book value of the early redeemed bonds generate a financial gain for the Company. The gain, net of tax, can be presented as follows taking into consideration the fact that the income tax payable is offset against previously recognized deferred tax assets:

|   |                |
|---|----------------|
| <b>Book value of the bonds as at June 30, 2021 per accounting</b>                     | <b>145,871</b> |
| Fair value of the 9,300,000 shares issued to the benefit of the former bond holders   | (16,938)       |
| Cash payable to the former bond holders   | (90,997)       |
| <b>Profit before transaction costs</b>  | <b>37,936</b>  |
| Costs other than financial related to the new financing                               | (2,518)        |
| <b>Gain on refinancing</b>  | <b>35,418</b>  |
| Adjustment on interest expense (*)  | (427)          |
| <b>Profit before tax</b>  | <b>34,991</b>  |
| Income tax charge resulting from the use of previously recognized deferred tax assets | (9,077)        |
| Income tax on adjustment on interest expense (*)                                      | 111            |
| <b>Net profit resulting from the transaction</b>                                      | <b>26,025</b>  |

(\*) *Adjustment on interest expense*

The estimated interest expense for the three-month period ending June 30, 2021 using the effective interest rate method results in an increase in the interest charge amounting to US\$ 427 thousand before tax and US\$ 316 thousand after tax. The calculation takes into account (i) the interest on the US\$ 100 million face value of the loan calculated based on the 3-month LIBOR plus a 8.5% margin, the LIBOR floor being set at 0.5% and (ii) the OID of 3% on the face value of the loan accounted for under the effective interest rate method whereby these costs are recorded in the face value of the financing and therefore amortized over the duration of the financing.