FORACO INTERNATIONAL S.A.

MANAGEMENT'S DISCUSSION & ANALYSIS

Three-month and six-month periods ended June 30, 2011



FORACO INTERNATIONAL S.A.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The following Management's Discussion and Analysis ("MD&A") relates to the results of operations, liquidity and capital resources of Foraco International S.A. ("Foraco" or the "Company"). This report has been prepared by Management and should be read in conjunction with the Company's quarterly unaudited consolidated interim financial statements for the three-month and six-month periods ended June 30, 2011, including the notes thereto. These quarterly unaudited interim financial statements were prepared in accordance with International Financial Reporting Standards ("IFRS") rather than Canadian Generally Accepted Accounting Principles (Canadian "GAAP"), on the basis that the Company is a "foreign issuer" as defined under National Instrument 52-107 Acceptable Accounting Principles, Auditing Standards and Reporting Currency ("NI 52-107"). Following the decision taken by the Accounting Standard Board, IFRS became the accounting standards for all issuers in Canada on January 1, 2011.

Except as otherwise stated in Note 2 to the unaudited consolidated interim financial statements, these quarterly unaudited consolidated interim financial statements were prepared using accounting policies and methods consistent with those used in the preparation of the Company's audited consolidated financial statements for the year ended December 31, 2010. Except when otherwise stated, all amounts presented in this MD&A are denominated in US Dollars ("US\$"). The discussion and analysis within this MD&A are as of August 8, 2011.

Caution concerning forward-looking statements

This document may contain "forward-looking statements" and "forward-looking information" within the meaning of applicable securities laws. These statements and information include estimates, forecasts, information and statements as to Management's expectations with respect to, among other things, the future financial or operating performance of the Company and capital and operating expenditures. Often, but not always, forward-looking statements and information can be identified by the use of words such as "may", "will", "should", "plans", "expects", "intends", "anticipates", "believes", "budget", and "scheduled" or the negative thereof or variations thereon or similar terminology. Forward-looking statements and information are necessarily based upon a number of estimates and assumptions that, while considered reasonable by management, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Readers are cautioned that any such forward-looking statements and information are not guarantees and there can be no assurance that such statements and information will prove to be accurate and actual results and future events could differ materially from those anticipated in such statements. Important factors that could cause actual results to differ materially from the Company's expectations are disclosed under the heading "Risk Factors" in the Company's Annual Information Form dated March 31, 2011, which is filed with Canadian regulators on SEDAR (www.sedar.com). The Company expressly disclaims any intention or obligation to update or revise any forward-looking statements and information whether as a result of new information, future events or otherwise. All written and oral forward-looking statements and information attributable to Foraco or persons acting on our behalf are expressly qualified in their entirety by the foregoing cautionary statements.

This MD&A is presented in the following sections:

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Business Overview

Headquartered in Marseille, France, Foraco is a worldwide drilling service provider with operations in 22 countries and five continents. As at June 30, 2011, the Company operates 186 drill rigs around the world, providing a diverse range of drilling services to its customer base. The Company has developed and acquired significant expertise in destructive and non-destructive drilling, as well as proprietary drill rig design capabilities. These capabilities allow Foraco to tailor solutions to meet the specific conditions and drilling requirements of certain customers, such as mining companies, governmental organizations and international development funds. Through its global operations the Company services a range of industries including mining, energy, water, environmental and infrastructure.

Foraco specializes in drilling in harsh environments and isolated locations including arctic, desert and mountainous regions, generally under conditions where operations are challenged by logistical matters and geographic barriers. The Company's engineers and technicians have developed special drilling methods which respond to the requirements of certain areas in which geology prevents the use of standard techniques and equipment. The Company has specialized equipment for, among other uses, helicopter-based drilling campaigns, combination rigs able to perform multi-drilling technique contracts, desert-suited rigs and large diameter core sampling systems.

Interim Consolidated Financial Highlights

Financial highlights

(In thousands of US\$) (unaudited)	•		Six-month period ended June 30,	
	2011	2010	2011	2010
Revenue	78,256	35,914	143,589	60,439
Gross profit (1)	18,321	8,750	32,842	14,153
As a percentage of sales	23.4%	24.4%	22.9%	23.4%
EBITDA	19,274	8,919	34,731	13,724
As a percentage of sales	24.6%	24.8%	24.2%	22.7%
Operating profit	11,796	3,824	20,401	5,418
As a percentage of sales	15.1%	10.6%	14.2%	9.0%
Profit for the period	8,567	2,590	14,511	3,646
EPS (in US\$ cents)				
Basic	8.75	3.46	16.49	5.35
Diluted	8.63	3.40	16.27	5.26

(1) includes amortization and depreciation expenses

On May 26, 2010, the Company acquired a 100% shareholding in Adviser Drilling SA ("Adviser"), a company based in Chile. At acquisition date, Adviser operated a fleet of 51 modern diamond and reverse circular drill rigs (55 at the end of Q2 2011), providing services to major and junior mining companies in South America, mainly in Chile and Argentina.

On May 27, 2010, the Company completed the acquisition of a 50% controlling interest in LLC Eastern Drilling Company ("EDC"). EDC's operational facilities are positionned in far east Russia and Eastern Siberia from where many mining developments are managed and located.

Adviser and EDC were first consolidated as of June 1, 2010, and therefore contributed one month to Q2 2010 compared to three months in Q2 2011.

Second Quarter ended June 30, 2011 – Q2 2011

Increased Revenue

- Q2 2011 revenue increased by 118% to US\$ 78.3 million from US\$ 35.9 million in Q2 2010, up US\$ 42.3 million.
- The US\$ 42.3 million increase is primarily the result of:
 - US\$ 23.3 million in revenue from South America,
 - US\$ 19.0 million in organic growth, a 66% increase.

Increased Profitability

• Q2 2011 gross profit including depreciation within cost of sales amounted to US\$ 18.3 million, an increase of

US\$ 9.6 million or 109% on Q2 2010.

- Q2 2011 EBITDA amounted to US\$ 19.3 million (24.6% of revenue) compared to US\$ 8.9 million in Q2 2010 (24.8% of revenue).
- Q2 2011 net profit after tax amounted to US\$ 8.6 million, an increase of US\$ 6.0 million or 3.3 times on Q2 2010.
- Q2 2011 earnings per share amounted to 8.75 US\$ cents (basic) and 8.63 US\$ cents (diluted), compared to 3.46 US\$ cents (basic) and 3.40 US\$ cents (diluted) as reported in Q2 2010.

Six-month period ended June 30, 2011 – YTD Q2 2011

Increased Revenue

- YTD Q2 2011 revenue increased by 138% to US\$ 143.6 million from US\$ 60.4 million in YTD Q2 2010, up US\$ 83.2 million.
- The US\$ 83.2 million increase is primarily the result of:
 - US\$ 49.1 million in revenue from South America,
 - US\$ 34.1 million in organic growth, a 64% increase.

Increased Profitability

- YTD Q2 2011 gross profit including depreciation within cost of sales amounted to US\$ 32.8 million, an increase of US\$ 18.7 million or 132% on YTD Q2 2010.
- YTD Q2 2011 EBITDA amounted to US\$ 34.7 million (24.2% of revenue) compared to US\$ 13.7 million in YTD Q2 2010 (22.7% of revenue).
- YTD Q2 2011 net profit after tax amounted to US\$ 14.5 million, an increase of US\$ 10.9 million or 4 times on YTD Q2 2010.
- YTD Q2 2011 earnings per share amounted to 16.49 US\$ cents (basic) and 16.27 US\$ cents (diluted), compared to 5.35 US\$ cents (basic) and 5.26 US\$ cents (diluted) as reported in YTD Q2 2010.

Results of Operations

Comparison of the three-month periods ended June 30, 2011 and June 30, 2010

Revenue

The following table provides a breakdown of the Company's revenue for Q2 2011 and Q2 2010 by reporting segment and geographic region:

(In thousands of US\$) (unaudited)	<u>Q2 2011</u>	% change	<u>Q2 2010</u>
Revenue			
Reporting segment			
Mining	74,324	153%	29,377
Water	<u>3,932</u>	<u>-40%</u>	6,537
Total revenue	<u>78,256</u>	<u>118%</u>	<u>35,914</u>
Geographic region			
South America	30,655	323%	7,243
Africa	18,403	23%	15,020
North America	12,553	118%	5,761
Asia Pacific	7,456	39%	5,367
Europe	<u>9,189</u>	<u>264%</u>	<u>2,523</u>
Total revenue	<u>78,256</u>	<u>118%</u>	<u>35,914</u>

Q2 2011 revenue amounted to US\$ 78.3 million, an increase of US\$ 42.3 million or 118% compared to Q2 2010. Excluding the impact of the integration of the South American operations since June 2010, the increase is US\$19.0 million or 66% of revenue. This increase in activity has been seen quarter on quarter in all regions, including South America when compared to Adviser on an equivalent stand-alone three-month basis for Q2 2010. This result is in line with the order backlog reported in December 2010 and considering additional contracts were signed during the period.

The Mining segment, up US\$ 45.0 million, is driven by the contribution of operations in South America (US\$ 30.7 million in Q2 2011) and a generally strong demand which benefited all operations worldwide.

The Water segment was down by US\$ 2.6 million to US\$ 3.9 million in Q2 2011. Activities in this segment are principally carried out in Africa.

Revenue in South America amounted to US\$ 30.7 million in Q2 2011 (US\$ 7.2 million in Q2 2010 representing only one month's activity). This was mainly generated by long-term contracts with major companies in Chile and strong activity in Argentina.

In Africa, the Q2 2011 revenue increased by US\$ 3.4 million or 23% compared to Q2 2010. This is mainly due to the mining operations development in West Africa. The Water segment decreased during the Q2 2011 due to the political turmoil in Ivory Coast where the Company had to stop its operations and in other countries some contracts ended during Q2 2011. Management expects some recovery in the Water segment as the increasing presence of mining companies will lead to a greater need for access to water.

As a result of the continuing improvements in market conditions in Canada, revenue in North America increased

by 118% to US\$ 12.6 million in Q2 2011 from US\$ 5.8 million in Q2 2010. This increase is mainly due to the development of long-term contracts with major companies in Ontario.

In Asia-Pacific, Q2 2011 revenue amounted to US\$ 7.5 million, an increase of US\$ 2.1 million or 39% compared to Q2 2010. Both Australia and New Caledonia contributed to this increase.

Revenue in Europe increased by US\$ 6.7 million in Q2 2011 compared to Q2 2010 due to the early restart of operations in Russia where all rigs were in operation. Here again, the activity is significantly higher than last year, even when compared to EDC on an equivalent stand-alone three-month basis for Q2 2010.

Gross Profit

The following table provides a breakdown of the Company's gross profit by reporting segment for Q2 2011 and Q2 2010:

(In thousands of US\$)	Q2 2011	% change	Q2 2010
(unaudited)			
Gross profit			
Reporting segment			
Mining	17,660	149%	7,099
Water	<u>661</u>	<u>-60%</u>	1,651
Total gross profit	<u> 18,321</u>	<u>109%</u>	<u>8,750</u>

Overall, Q2 2011 gross profit amounted to US\$ 18.3 million (or 23% of revenue), an increase of US\$ 9.6 million or 109% compared to Q2 2010 (US\$ 8.8 million or 24% of revenue).

In the mining segment, gross profit as a percentage of revenue is improving in all regions. Historically, margins in South America were lower than elsewhere. The trend towards improvement in South American contract margins, first reported in Q4 2010 and Q1 2011, has continued during the period.

In the Water segment, gross profit margins decreased by 60% mainly due to the low level of activity which reduced capacity to absorb fixed costs.

Overall, the Group is still focused on risk management when entering new contracts, the optimization of the use of its production equipment through long-term contracts, and the proper execution of contracts.

Selling, General and Administrative Expenses

The following table provides an analysis of the selling, general and administrative expenses (SG&A), which represent the vast majority of operating expenses other than cost of sales, for Q2 2011 and Q2 2010:

(In thousands of US\$) (unaudited)	Q2 2011	% change	Q2 2010
Selling, general and administrative expenses	6,525	27%	5,119
As a percentage of revenue	8%		14%

Q2 2011 SG&A amounted to US\$ 6.5 million, an increase of US\$ 1.4 million or 27% compared to Q2 2010. As a percentage of revenue, SG&A are now 8% of revenue in Q2 2011 as compared to 14% of revenue in Q2 2010. As anticipated, SG&A as a percentage of revenue decreased as a result of the profitable growth strategy implemented by the Company.

Operating Profit

The following table provides a breakdown of the Company's operating profit for Q2 2011 and Q2 2010 by reporting segment:

(In thousands of US\$)	Q2 2011	% change	Q2 2010
(unaudited)			
Operating profit			
Reporting segment			
Mining	11,463	269%	3,105
Water	<u>333</u>	<u>-54%</u>	<u>719</u>
Total operating profit	<u>11,796</u>	<u>208%</u>	<u>3,824</u>

Operating profit increased to US\$ 11.8 million in Q2 2011 compared to US\$ 3.8 million in Q2 2010. This variation is primarily due to the satisfying level of gross margin, together with the reduction of SG&A as a percentage of revenue.

Finance Costs

Net financial expenses totaled US\$ 0.3 million in Q2 2011, compared to US\$ 0.2 million for the corresponding 2010 period. The increase is mainly explained by the consolidation of the debts assumed as part of the acquisitions realized in May 2010 and the related financial expenses, and is partially offset by the impact of certain currency exchange gains.

Income Tax

In the second quarter of 2011, the effective corporate income tax rate was 25%, compared to 28% in the same period last year. The income tax expense is recognized based on Management's best estimate of the average annual income tax rate expected for the full financial year on a tax jurisdiction by tax jurisdiction basis. The estimated income tax rate takes into consideration the relative contribution expected from countries such as Chile and Russia.

Comparison of the six-month periods ended June 30, 2011 and June 30, 2010

Revenue

The following table provides a breakdown of the Company's revenue for YTD Q2 2011 and YTD Q2 2010 by reporting segment and geographic region:

(In thousands of US\$) (unaudited)	YTD Q2 2011	<u>% change</u>	YTD Q2 2010
Revenue			
Reporting segment Mining	134,069	178%	48,188

Water	<u>9,520</u>	-22%	12,251
Total revenue	<u>143,589</u>	<u>138%</u>	<u>60,439</u>
~			
Geographic region			
South America	56,370	678%	7,243
Africa	35,338	34%	26,358
North America	27,176	113%	12,749
Asia Pacific	13,567	24%	10,969
Europe	<u>11,139</u>	<u>257%</u>	<u>3,120</u>
Total revenue	<u>143,589</u>	<u>138%</u>	<u>60,439</u>

YTD Q2 2011 revenue amounted to US\$ 143.6 million, an increase of 138% compared to YTD Q2 2010 (US\$ 60.4 million).

The Mining segment, up US\$ 85.9 million (or 178%), is driven by the contribution of operations in South America (US\$ 56.4 million in YTD Q2 2011 compared to US\$ 7.2 million in YTD Q2 2010) and a generally strong demand from which all operations benefited worldwide (US\$ 36.8 million increase in revenue).

Water segment revenue decreased by 22% from US\$ 12.3 million to US\$ 9.5 million in YTD Q2 2011. Activities in this segment are principally carried out in Africa.

Revenue in South America amounted to US\$ 56.4 million in YTD Q2 2011 compared to US\$ 7.2 million in YTD Q2 2010 which represented only one month's activity. Revenue is high when compared to Adviser on an equivalent stand-alone six-month basis for YTD Q2 2010. It is generated by long-term contracts with major companies in Chile and strong activity in Argentina.

In Africa, the YTD Q2 2011 revenue increased by US\$ 9.0 million or 34% compared to YTD Q2 2010. This is mainly the result of the Company's strategy to develop its mining operations in West Africa. The Water segment, decreased by US\$ 2.7 million (or 22%) during the period due to the political turmoil in Ivory Coast where the Company had to stop its operations and in other countries some contracts ended during Q2 2011. New developments in the water segment are expected, in relation to the needs of the mining clients.

As a result of the continuing improvements in market conditions in Canada, revenue in North America increased by 113% to US\$ 27.2 million in YTD Q2 2011 from US\$ 12.7 million in YTD Q2 2010. Greater demand from the oil sands activity in central Canada and the development of long-term contracts with major companies in Ontario contributed to this increase.

In Asia-Pacific, YTD Q2 2011 revenue amounted to US\$ 13.6 million, an increase of US\$ 2.6 million or 24% compared to YTD Q2 2010. Both Australia and New Caledonia contributed to this increase.

Revenue in Europe increased by US\$ 8.0 million (or 257%) in YTD Q2 2011 compared to YTD Q2 2010 due to the early restart of operations in Russia where all rigs were in operation during the second quarter. Revenue is high when compared to EDC on an equivalent stand-alone six-month basis for YTD Q2 2010.

Gross Profit

The following table provides a breakdown of the Company's gross profit by reporting segment for YTD Q2 2011 and YTD Q2 2010:

(In thousands of US\$)	YTD Q2 2011	% change	YTD Q2 2010
(unaudited)			
Gross profit			
Reporting segment			
Mining	30,695	180%	10,961
Water	<u>2,147</u>	<u>-33%</u>	3,192
Total gross profit	<u>32,842</u>	<u>132%</u>	<u>14,153</u>

For the six-month period ended June 30, 201, gross profit amounted to US\$ 32.8 million (or 23% of revenue), an increase of US\$ 18.7 million or 132% compared to YTD Q2 2010 (US\$ 14.2 million or 23% of revenue).

In the Mining segment, the trend towards recovery in contract margins in South America, already recorded in Q4 2010 and Q1 2011, continued. In general, contracts performed well worldwide.

In the Water segment, gross profit margins decreased by 33% mainly due to the low level of activity during Q2 2011 which reduced capacity to absorb fixed costs.

Selling, General and Administrative Expenses

The following table provides an analysis of the selling, general and administrative expenses (SG&A), which represent the vast majority of operating expenses other than cost of sales, for YTD Q2 2011 and YTD Q2 2010:

(In thousands of US\$) (unaudited)	YTD Q2 2011	% change	YTD Q2 2010
Selling, general and administrative expenses	12,441	39%	8,960
As a percentage of revenue	9%		15%

For the six-month period ended June 30, 2011, SG&A amounted to US\$ 12.4 million, an increase of US\$ 3.5 million or 39% compared to the same period a year ago. As a percentage of revenue, SG&A are now 9% of revenue in YTD Q2 2011 as compared to 15% of revenue in YTD Q2 2010. As anticipated, SG&A as a percentage of revenue decreased as a result of the profitable growth strategy implemented by the Company.

Operating Profit

The following table provides a breakdown of the Company's operating profit for YTD Q2 2011 and YTD Q2 2010 by reporting segment:

(In thousands of US\$)	YTD Q2 2011	% change	YTD Q2 2010
(unaudited)			
Operating profit			
Reporting segment			
Mining	19,088	372%	4,045
Water	<u>1,313</u>	<u>-4%</u>	<u>1,373</u>
Total operating profit	<u>20,401</u>	<u>277%</u>	<u>5,418</u>

Operating profit increased to US\$ 20.4 million in YTD Q2 2011 compared to US\$ 5.4 million in YTD Q2 2010. This variation is primarily due to the satisfying level of gross margin, together with the reduction of SG&A as a percentage of revenue.

Finance Costs

Net financial expenses totaled US\$ 1.0 million in YTD Q2 2011, compared to US\$ 0.4 million for the corresponding 2010 period. The increase is mainly explained by the consolidation of the debts assumed as part of the acquisitions realized in May 2010 and the related financial expenses, and is partially offset by the impact of certain currency exchange gains.

Income Tax

For the six-month period ended June 30, 2011, the effective corporate income tax rate was 25%, compared to 28% in the same period last year. The income tax expense is recognized based on Management's best estimate of the average annual income tax rate expected for the full financial year on a tax jurisdiction by tax jurisdiction basis. The estimated income tax rate takes into consideration the relative contribution expected from countries such as Chile and Russia.

Seasonality

The continuing geographical expansion of the Company progressively reduces its overall exposure to seasonality and its influence on business activity. In West Africa, most of the Company's operations are suspended between July and October due to the rainy season. In Canada, seasonal slow periods occur during the winter freeze and spring thaw or break-up periods. Depending on the latitude, this can occur anytime from October until late December (freezing) and from mid-April through to mid-June (break-up). Operations at mine sites continue throughout the year. Russia is also affected by the winter period during which operations are suspended. In Asia Pacific and in South America, where the Company operates exclusively in the Mining segment, a seasonal slowdown in activity occurs around year-end and in August when the winter season peaks.

Effect of Exchange Rates

The Company mitigates its exposure to foreign currency fluctuations by balancing its costs, revenues and financing in local currencies, resulting in a natural hedge. No hedging transactions have been entered into in 2011. The exchange rates for the periods under review are as follows against the US\$:

	Closing Q2	Average Q2	Average Q1	Closing Q4	Average Q2	Average Q1
	2011	2011	2011	2010	2010	2010
€	0.69	0.69	0.73	0.76	0.79	0.73
CAD\$	0.98	0.97	1.01	1.01	1.03	1.04
AUD\$	0.94	0.94	1.00	1.01	1.13	1.11
CLP\$	471	470	486	461	541	N/A

Liquidity and Capital Resources

The following table provides a summary of the Company's cash flows for YTD Q2 2011 and YTD Q2 2010:

(In thousands of US\$)	YTD Q2 2011	YTD Q2 2010
Cash generated from operations before working capital requirements	34,933	13,997
Working capital requirements, interest and tax	(10,669)	(10,883)
Net cash flow from operating activities	24,264	3,114
Purchase of equipment in cash	(15,711)	(4,380)
Consideration payable related to acquisitions	(7,600)	(3,839)
Net cash used in investing activities	(23,317)	(8,219)
Repayment of financial debts, net of proceeds	5,091	(1,362)
Acquisition of treasury shares	(1,549)	(254)
Dividends paid	(2,605)	(1,869)
Net cash used in financing activities	937	(3,485)
Exchange differences	1,283	(4,557)
Variation in cash and cash equivalents	<u>3,167</u>	(13,147)

For the six-month period ended June 30, 2011, cash generated from operations before changes in operating assets and liabilities increased to US\$ 34.9 million in 2011 compared to US\$ 14.0 million for the same period a year ago.

During the six-month period, the Company managed to maintain its working capital requirements at a similar level compared to last year in spite of the increased level of activity. The working capital requirements amounted to US\$ 10.7 million compared to US\$ 10.9 million for the same period last year.

During the six-month period, the Company acquired operating equipment through US\$ 15.7 million in cash purchases and US\$ 6.4 million in finance leases not shown in the table above as they were non cash transactions. This compares to a total of US\$ 4.4 million during the same period in 2010.

During the quarter, the Company paid the final earn-out payment due to EDC's former shareholders for an amount of US\$ 3.8 million (US\$ 7.6 million during the six-month period).

On June 23, 2011, the Company paid dividends net of withholding tax to its common shareholders amounting to US\$ 2.6 million.

As at June 30, 2011, cash and cash equivalents totaled US\$ 18.1 million compared to US\$ 12.8 million as at June 30, 2010. Cash and cash equivalents are invested within top tier European financial institutions.

As at June 30, 2011, financial debts and equivalents amounted to US\$ 53.9 million (US\$ 49.6 million as at December 31, 2010). In Q2 2011, the Company finalized US\$ 8.6 million in additional long-term financing agreements with French banks and continued to reorganize and simplify its short-term financing structure in order to align it to its recently enlarged operations.

As at June 30, 2011, the maturity of the financial debt (borrowing and other financial debts) can be analyzed as follows (in thousands of US\$):

Maturity	Less than	Between one	More than	Total
	one year	and five years	five years	
Bank overdraft	5,672			5,672
Assignment of trade receivables with recourse	15,121			15,121
Bank financing	6,860	7,928		14,788
Capital lease obligations	9,227	9,054	_	18,281
Total financial debt	<u>36,880</u>	<u>16,982</u>		53,862

Assignment of trade receivables with recourse, which is presented in the table above as "less than one year", is backed by trade receivables and can be renewed as necessary. The Company has used and unused short-term credit facilities of US\$ 72.4 million available as at June 30, 2011, corresponding to bank overdrafts and assignment of trade receivables. US\$ 20.8 million had been drawn down as at June 30, 2011.

As at June 30, 2011, the net debt amounted to US\$ 35.8 million. The ratio of debt (net of cash) to shareholders' equity decreased to 0.22 from 0.27 as at March 31, 2011.

Bank guarantees as at June 30, 2011, totaled US\$ 20.5 million compared to US\$ 27.6 million as at December 31, 2010.

The Company is not subject to any financial covenants.

Cash Transfer Restrictions

Foraco operates in a number of different countries where cash transfer restrictions may exist. The Company organizes its business so as to ensure that the majority of the payments are collected in countries where there are no such restrictions. No excess cash is held in countries where cash transfer restrictions exist.

Related-Party Transactions

For details on related-party transactions, please refer to Note 13 of the unaudited consolidated interim financial statements.

Capital Stock

As at June 30, 2011, the capital stock of the Company amounted to US\$ 1,468 thousand, divided into 74,678,750 common shares. Warrants issued as part the acquisition of Adviser are expected to be converted for no consideration into 4,756,539 common shares in May 2012. The total common shares and warrants of the Company are distributed as follows:

	Number of shares	Warrants	Total	%
Common shares held directly or indirectly by principal shareholders Common shares held directly or indirectly by individuals in their capacity as members of the Board of	37,594,498	-	37,594,498	47.33%
Directors *	1,720,245	500,071	2,220,316	2.79%
Common shares held by the Company**	1,383,300	-	1,383,300	1.74%
Common shares held by the public	33,980,707	4,256,468	38,237,175	48.14%
Total common shares and warrants issued and outstanding	74,678,750	4,756,539	79,435,289	
Common shares held by the Company	(1,383,300)	-	(1,383,300)	
Total common shares and warrants issued and outstanding excluding shares held by the Company	73,295,450	-	78,051,989	

^{*}In the table above, the shares owned indirectly are presented for an amount corresponding to the pro rata of the ownership interest

Dividends

On June 23, 2011, the Company paid a dividend of € 0.028 per share.

Critical Accounting Estimates

The unaudited consolidated interim financial statements have been prepared in accordance with IFRS rather than Canadian GAAP and may not be comparable to the financial statements of other Canadian issuers. The Company's significant accounting policies are described in Note 2 to the annual and unaudited consolidated interim financial statements.

^{**1,383,300} common shares are held by the Company to meet the Company's obligations under the employee free share plan and for the purposes of potential acquisitions.

Non-IFRS measures

EBITDA represents Net income before interest expense, income taxes, depreciation, amortization and non-cash share based compensation expenses. EBITDA is a non-IFRS quantitative measure used to assist in the assessment of the Company's ability to generate cash from its operations. The Company believes that the presentation of EBITDA is useful to investors because it is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in the drilling industry. EBITDA is not defined in IFRS and should not be considered to be an alternate to Net income or Operating profit or any other financial metric required by such accounting principles.

Litigation

There is no pending litigation.

Subsequent Events

There are no subsequent events to report.

Outlook

The Company's business strategy is to continue to grow through the development and optimization of the services it offers across geographical regions and industry segments, as well as through the expansion of its customer base. Foraco expects to continue to execute its strategy through a combination of organic growth and development and acquisitions of complementary businesses in the drilling services industry.

Risk Factors

For a comprehensive discussion of the important factors that could impact the Company's operating results, please refer to the Company's Annual Information Form dated March 30, 2011, under the heading "Risk Factors", which has been filed with Canadian regulators on SEDAR (www.sedar.com).